Benchmark CAZ D, Summary of costs, adjusted for inflation and risk

	Measure	Capital expenditure	Operating expenditure over 10 years	Total
1	CAZ D Boundary Signs	£901,176	£0	£901,176
2	CAZ D Boundary ANPR	£11,329,624	£0	£11,329,624
3	CAZ D Advanced Signing Local Network	£1,304,193	£0	£1,304,193
4	CAZ D Advanced Signing HE Network (Including Gantries)	£5,161,286	£0	£5,161,286
5	CAZ D Internal ANPR and Signing	£5,724,198	£0	£5,724,198
6	Back Office Cost for Monitoring, Data Processing and Charging	£3,512,679	£42,705,804	£46,218,483
7	Maintenance	£5,473,604	£11,764,684	£17,238,289
8	Communications, Engagement and Consultation	£0	£2,394,113	£2,394,113
9	Monitoring and Evaluation	£190,906	£1,000,302	£1,191,208
10	Decommissioning Costs	£0	£2,027,010	£2,027,010
11	Sinking Fund	£2,979,150	£0	£2,979,150
	Total	£36,576,817	£59,891,914	£96,468,731

Benchmark CAZ D, Summary of costs, adjusted for inflation and risk (£000s)

	Measure Measure	Capital expenditure	Operating expenditure over 10 years	Total
1	CAZ D Boundary Signs	901	-	901
2	CAZ D Boundary ANPR	11,330	-	11,330
3	CAZ D Advanced Signing Local Network	1,304	-	1,304
4	CAZ D Advanced Signing HE Network (Including Gantries)	5,161	-	5,161
5	CAZ D Internal ANPR and Signing	5,724	-	5,724
6	Back Office Cost for Monitoring, Data Processing and Charging	3,513	42,706	46,218
7	Maintenance	5,474	11,765	17,238
8	Communications, Engagement and Consultation	-	2,394	2,394
9	Monitoring and Evaluation	191	1,000	1,191
10	Decommissioning Costs	-	2,027	2,027
11	Sinking Fund	2,979	-	2,979
	Total	36,577	59,892	96,469

Benchmark CAZ D, cashflow profile adjusted for inflation and risk

	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Capital costs	£ -	£ -	£ 18,969,763	£ 9,154,299 £	- £	- £	- £	5,473,604 £	- £	- £	- £	- £	2,979,150
Operating costs	£ -	£ -	£ 72,896	£ 5,196,770 £	5,316,295 £	5,438,570 £	5,665,771 £	5,691,621 £	5,822,529 £	5,956,447 £	6,093,445 £	6,233,594 £	8,403,977
Revenue				-£ 40,921,688 -£	37,173,350 -£	33,425,012 -£	29,676,673 -£	24,730,561 -£	19,784,449 -£	14,838,337 -£	9,892,224 -£	4,946,112 £	-
Net cashflow	£ -	£ -	£ 19,042,659	-£ 26,570,620 -£	31,857,055 -£	27,986,441 -£	24,010,902 -£	13,565,335 -£	13,961,920 -£	8,881,890 -£	3,798,779 £	1,287,482 £	11,383,127

Costs are presented as positive values and revenues are presented as negative values as per DfT's Public Accounts table

Benchmark CAZ D, cashflow profile adjusted for inflation and risk (£000s)

	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Capital costs	-	-	18,970	9,154	-	-	-	5,474	-	-	-	-	2,979
Operating costs	-	-	73	5,197	5,316	5,439	5,666	5,692	5,823	5,956	6,093	6,234	8,404
Revenue	-	-	-	40,922 -	37,173 -	33,425 -	29,677 -	24,731 -	19,784 -	14,838 -	9,892 -	4,946	-
Net cashflow	-	-	19,043 -	26,571 -	31,857 -	27,986 -	24,011 -	13,565 -	13,962 -	8,882 -	3,799	1,287	11,383
Costs are presented as positive values and revenues are presented as possitive values as nor DfT's Dublis Associated													

Costs are presented as positive values and revenues are presented as negative values as per DfT's Public Accounts table